

Public-Private Partnerships in the Philippines' Infrastructure Flagship Projects

June 2025



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Key Highlights

Massive Infrastructure Investment Push for Long-Term Economic Growth

Government targets public infrastructure spending of 5%-6% of GDP from 2022 to 2028 to drive economic growth, improve quality of life, and address infrastructure gaps. Under the "Build Better More" program, 207 Infrastructure Flagship Projects (IFP) worth US\$176.7 billion across several key sectors, with physical connectivity leading in both project count and cost. Other significant sectors include water resources, agriculture, health, and digital connectivity.



Improved Regulatory and Business Environment

Key measures in place include Public-Private Partnership (PPP) Code, Amended Public Service Act, and Executive Orders No. 18 and 59, which promote private sector participation and streamline permitting processes.



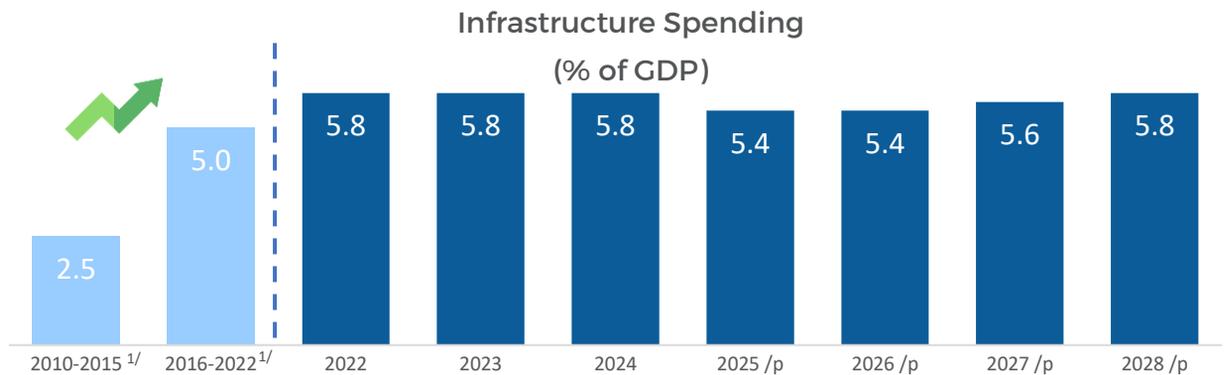
PPP is Vital to IFP Strategy

IFPs are financed through national government allocations, official development assistance, or PPPs. There are 46 PPP projects in IFP that present viable investment opportunities. PPPs are envisioned to foster innovation, operational efficiency, and private sector engagement.



Philippine Infrastructure Push: Investment Opportunity

“Build Better More” program to help ensure country’s sustainable, robust, and inclusive growth



^{1/}Infrastructure Outlays figures for 2010-2018 are obligation-based; 2019 onwards are cash-based.
/p projections as approved during 188th DBCC Meeting last 27 June 2024

3,224

Infrastructure programs/activities/projects (PAPs) under Philippine Development Plan’s 2023-2028 Public Investment Program (US\$225.1bn)

207

Projects amounting to US\$176.7bn have been identified as Infrastructure Flagship Projects (IFP), urgently needed infrastructure projects of national significance.

Promoting an Enabling Policy and Regulatory Environment Conducive to Investment



Public Private Partnership Code (Republic Act (RA) No. 11966)

- Update project approval thresholds for Build-Operate-Transfer (BOT) projects, which were set 29 years ago, while allowing Department of Economy, Planning and Development’s (DEPdev) Investment Coordination Committee to review, evaluate, and update
 - ✓ Projects costing PHP15bn(US\$263.2mn) and above (previously above PHP300mn/US\$5.3mn) will need Economic and Development Council approval.
- Allow unsolicited proposals in list of PPP projects without new concept or technology requirement, subject to reimbursement of government’s development costs.
- Uphold and retain local autonomy while providing mechanisms to ensure harmonized investment programming between local government units and the NG
- Establish a predictable tariff regime to protect public interest while encouraging private investment

Philippine Infrastructure Push: Investment Opportunity



Amended Public Service Act (RA No. 11659) allows 100% foreign ownership of public services, including telecoms, airports, railways, shipping, and expressways

Executive Order No. 18 create Green Lane units in all government offices to streamline and expedite processing of permit and licenses for Strategic Investments, enhance ease of doing business, and attract more foreign direct investment

Executive Order No. 59 streamline IFP permitting process

Administrative Order No. 19 create interagency committee tasked with coordinating and streamlining Right-of-Way activities for national railway projects

Pipeline Priority Reforms



Proposed Amendments to the Right of Way Act improve process of acquiring land for government infrastructure projects to prevent delays in infrastructure projects



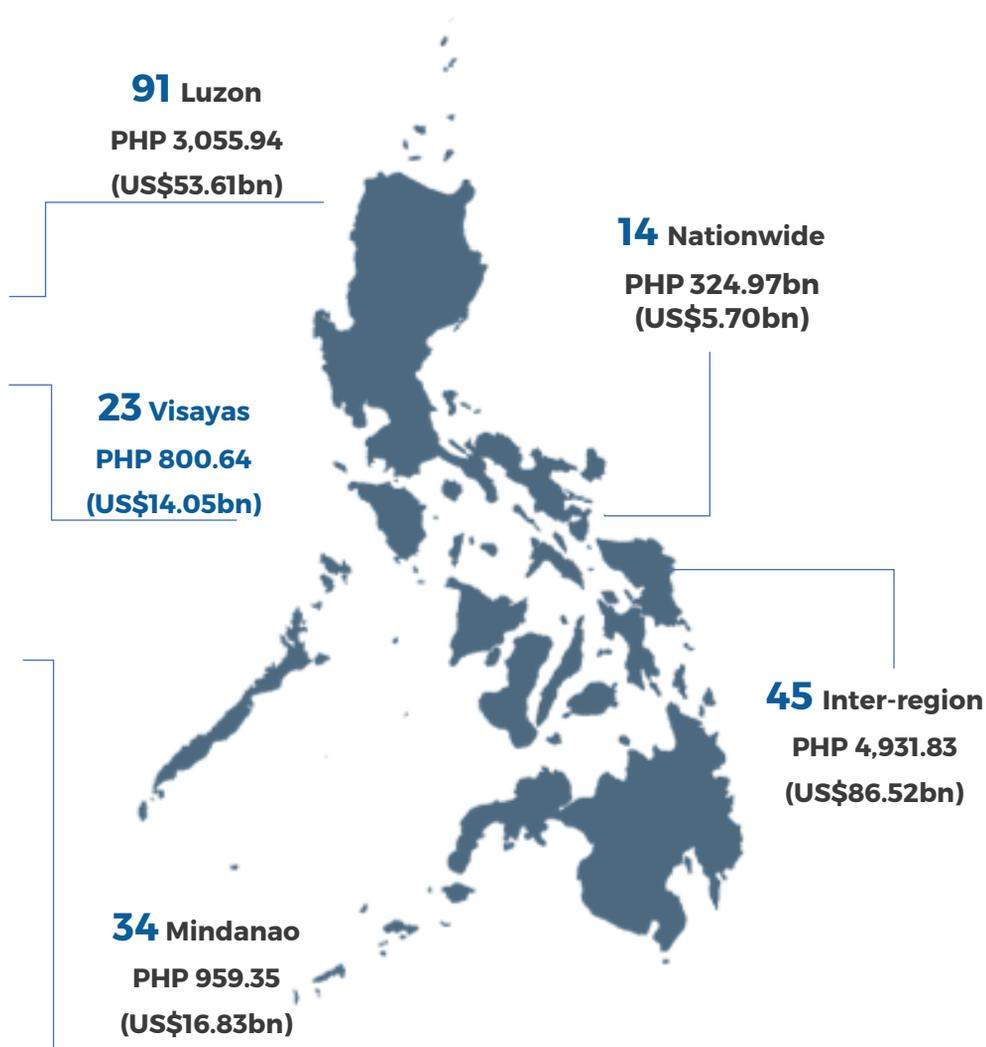
Konektadong Pinoy Act (Open Access in Data Transmission Act) dismantle barriers to market entry and foster a more competitive and inclusive telecommunications sector through infrastructure sharing and reforms to the spectrum management



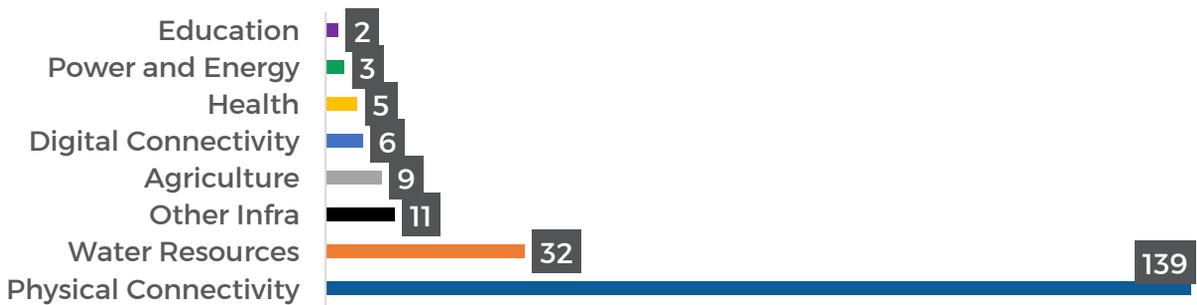
National Water Resources Management Act establish comprehensive national framework for water resource management through creation of Department of Water Resources and Water Regulatory Commission

Overview of the IFPs

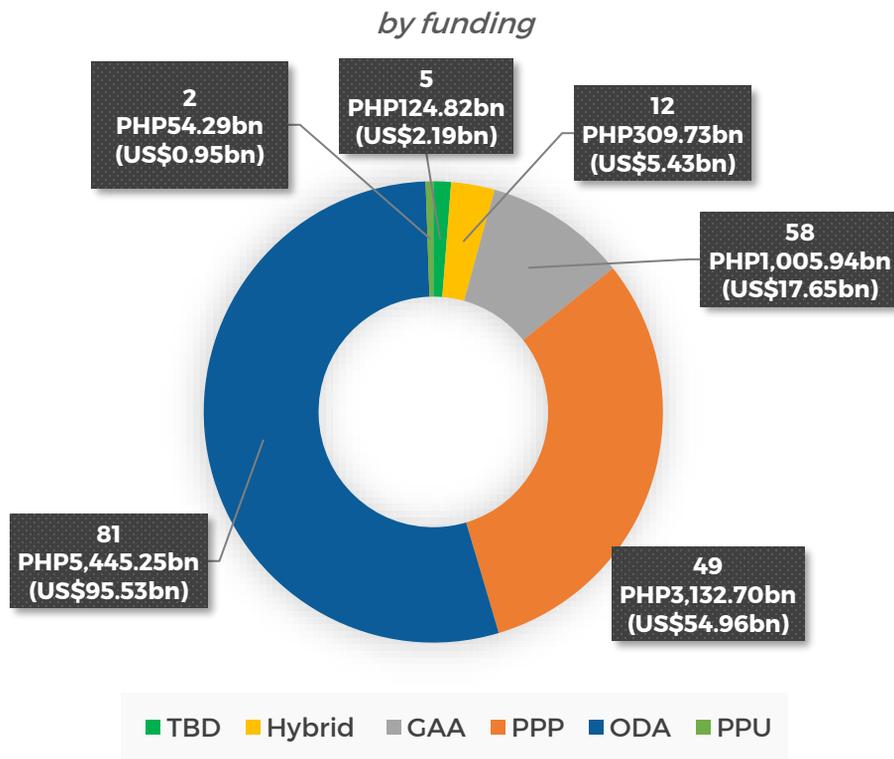
207
projects



by sector

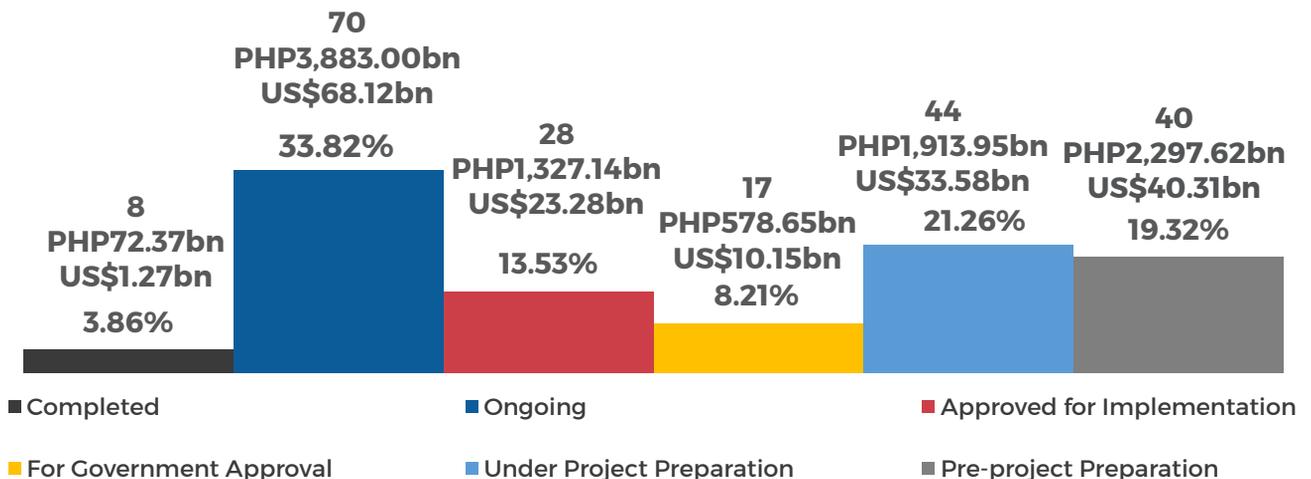


Distribution of Projects by Funding and by Status



by status/milestone

(Number of projects, Project cost, and Share to total by number of projects)



TBD: To be determined
 GAA: General Appropriations Act
 PPP- Public-Private Partnership
 PPU- Public-Private Undertaking
 ODA: Official Development Assistance

Completed IFPs

8 PHP72.4bn
US\$1.3bn

	Project	Sector	Funding	US\$ (in mn)
1	Arterial Road Bypass Project Phase III (Plaridel Bypass)	Physical Connectivity	ODA	92.29
2	Flood Risk Improvement and Management Project for Cagayan De Oro River (FRIMP-CDOR)	Water Resources	ODA	219.97
3	Integrated Disaster Risk Reduction and Climate Change Adaptation (IDRR-CCA) Measures in the Low-Lying Areas of Pampanga Bay Project	Water Resources	ODA	132.84
4	Panguil Bay Bridge	Physical Connectivity	ODA	140.81
5	Pasig-Marikina River Channel Improvement Project, Phase V	Water Resources	GAA	81.31
6	Philippines COVID-19 Emergency Response Project (PCERP)	Health	ODA	515.37
7	Samar Pacific Coastal Road Project	Physical Connectivity	ODA	21.78
8	Surallah-T'Boli-San Jose Road, South Cotabato	Physical Connectivity	GAA	65.35

Ongoing IFPs

70 **PHP3,883.0bn**
US\$68.1bn

	Project	Sector	Funding	US\$ (in mn)
1	Active Transport Network	Physical Connectivity	GAA	765.26
2	Agusan del Norte / Agusan del Sur North - South Lateral Road, (Las Nieves, Agusan del Norte - Kapalong, Davao del Norte)	Physical Connectivity	GAA	289.82
3	Alicia - Angadanan - San Guillermo - Cauayan City - Naguilian Alternate Route	Physical Connectivity	GAA	70.74
4	Angat Water Transmission Improvement Project - Aqueduct No. 7	Water Resources	ODA	100.17
5	Aritao-Quirino Road	Physical Connectivity	GAA	51.68
6	Bacolod-Negros Occidental Economic Highway	Physical Connectivity	GAA	144.46
7	Bayabas Small Reservoir Irrigation Project	Water Resources	GAA	42.72
8	Boracay Circumferential Road	Physical Connectivity	GAA	34.04
9	Butuan City - Agusan del Norte Logistical Highway	Physical Connectivity	GAA	459.85
10	C5 South Link Expressway Project	Physical Connectivity	PPP	221.84
11	Cabadbaran - Puting Bato - Lanuza Road	Physical Connectivity	GAA	155.36
12	Cagayan Bridge Projects for Economic Development	Physical Connectivity	GAA	79.63
13	Cagayan de Oro Coastal Road	Physical Connectivity	GAA	58.71
14	Cagayan de Oro Coastal Road (Puerto-Gusa Section)	Physical Connectivity	GAA	636.74
15	Cagayan de Oro Diversion Road Extension (Jct. Sayre Highway (Balubal)-Manolo Fortich-Malitbog-Claveria-Eureka, Gingoog City Road)	Physical Connectivity	GAA	67.02
16	Camarines Sur Expressway	Physical Connectivity	GAA	162.02
17	Cavite Industrial Area Flood Risk Management Project	Water Resources	ODA	386.63
18	Cavite-Laguna Expressway (CALAX)	Physical Connectivity	PPP	626.98
19	CDO-Opol-El Salvador-Alubijid-Laguindingan Airport (Pueblo de Oro/CDO Airport to Jct. BCIR Laguindingan) Mountain Diversion Road	Physical Connectivity	GAA	137.75
20	Cebu Bus Rapid Transit Project	Physical Connectivity	ODA	504.91
21	Central Luzon Link Expressway (CLLEX), Phase I	Physical Connectivity	ODA	262.04
22	China Aid Localized Project for Davao River Bridge (Bucana Bridge)	Physical Connectivity	ODA	70.93
23	Construction of Lopez Viaduct along Daang Maharlika, Lopez, Quezon	Physical Connectivity	GAA	45.26
24	Daang Maharlika (N1) Improvement	Physical Connectivity	GAA	4,406.84

Ongoing IFPs

	Project	Sector	Funding	US\$ (in mn)
25	Davao City Bypass Construction Project	Physical Connectivity	ODA	1,242.37
26	Davao Sasa Port	Physical Connectivity	PPP	173.40
27	Donsol-Pilar-Castilla-Sorsogon City (DonPiCaSo) Tourism Highway, Sorsogon	Physical Connectivity	GAA	140.01
28	Health System Enhancement to Address and Limit (HEAL) COVID-19 Project	Health	ODA	715.25
29	Iligan City Coastal Bypass Road	Physical Connectivity	GAA	83.95
30	Ilocos Norte-Ilocos Sur-Abra Irrigation Project	Water Resources	GAA	657.89
31	Improving Growth Corridors in Mindanao Road Sector Project	Physical Connectivity	ODA	443.11
32	Jalaur River Multipurpose Project - Stage II	Water Resources	ODA	345.59
33	Luzon Eastern Seaboard Road Network	Physical Connectivity	ODA/GAA	1,514.39
34	Malampaya Phase 4 (MP4) Project and Drilling of Bagong Pag-asa	Power and Energy	PPU	907.37
35	Manila Metro Line 1 Cavite Extension (Baclaran - Niog, Bacoor) (aka LRT 1 Cavite Extension Project)	Physical Connectivity	ODA/PPP	1,364.24
36	Metro Manila Flood Management Project, Phase I	Water Resources	ODA	436.84
37	Metro Manila Subway Project Phase 1	Physical Connectivity	ODA	8,569.82
38	MRT-3 Rehabilitation Project	Physical Connectivity	ODA	519.42
39	MRT-7 Project	Physical Connectivity	PPP	1,350.88
40	MSR JCT Canda-Hondagua-Roma Point Bridge	Physical Connectivity	GAA	101.61
41	National Broadband Program (NBP)	Digital Connectivity	GAA	299.86
42	National Government Data Center (NGDC)	Digital Connectivity	GAA	242.57
43	Nautical Highway Network Improvement	Physical Connectivity	GAA	1,1016.84
44	New Cebu International Container Port Project	Physical Connectivity	ODA	296.99
45	New Centennial Water Source - Kaliwa Dam Project	Water Resources	ODA	214.04
46	New Manila International Airport (Bulacan international Airport)	Physical Connectivity	PPP	12,905.86
47	Ninoy Aquino International Airport PPP Project	Physical Connectivity	PPP	2,992.77
48	NLEX-SLEX Connector Road	Physical Connectivity	PPP	407.02
49	North-South Commuter Railway (PNR North 1, PNR North 2, PNR South Commuter)	Physical Connectivity	ODA	15,326.63
50	Panglao-Tagbilaran City Offshore Bridge Connector (PTCOBC)	Physical Connectivity	ODA/GAA	189.04
51	Pasacao-Balatan Tourism Coastal Highway	Physical Connectivity	GAA	262.67
52	Pasig-Marikina River Channel Improvement Project (PMRCIP), Phase IV	Water Resources	ODA	1,012.23
53	Philippine Identification System (PhilSys)	Digital Connectivity	GAA	519.14

Ongoing IFPs

	Project	Sector	Funding	US\$ (in mn)
54	Philippine Rural Development Project (PRDP) Scale-Up	Agriculture	ODA	789.69
55	Philippines Seismic Risk Reduction and Resilience Project (PSRRRP)	Other Infrastructure	ODA	264.68
56	Priority Bridges Crossing Pasig-Marikina River & Manggahan Floodway Bridges Construction Project (under China Government Financing Facility) - 3 Bridges	Physical Connectivity	ODA	281.28
57	Reconstruction and Development Plan for a Greater Marawi Stage 2 (Output 2 of Emergency Assistance for Reconstruction and Recovery of Marawi)	Physical Connectivity	ODA	131.90
58	Regional Fish Port Project for Greater Capital Region	Agriculture	GAA	246.76
59	Road Network Development Project in Conflict-Affected Areas in Mindanao (RNDP-CAAM)	Physical Connectivity	ODA	225.66
60	Samal Island-Davao City Connector Bridge	Physical Connectivity	ODA	404.20
61	Second Additional Financing for Philippine Rural Development Project	Agriculture	ODA	336.41
62	Sindangan-Bayog-Lakewood Road, Zamboanga del Sur and Zamboanga del Norte	Physical Connectivity	GAA	119.01
63	SLEX Toll Road 4	Physical Connectivity	PPP	229.40
64	Southeast Metro Manila Expressway Project	Physical Connectivity	PPP	549.53
65	Upgrade, Expansion, Operation and Maintenance (O&M) of the Laguindingan International Airport Project	Physical Connectivity	PPP	223.66
66	Upgrade, Expansion, O&M of the Bohol-Panglao International Airport Project	Physical Connectivity	PPP	79.41
67	Upgrading/Improvement of General Santos Fish Port Complex	Agriculture	GAA	49.83
68	Vigan - Cabugao Coastal/Diversion Road, Ilocos Sur	Health	GAA	46.26
69	Virology and Vaccine Institute of the Philippines	Health	GAA	58.71
70	Water District Development Sector Projects (WDDSP)	Water Resources	ODA	53.21

Investment Opportunities (PPP Projects)

46 PHP2,137.6bn
US\$37.5bn

Approved for Implementation

1. North Luzon Expressway (NLEX) Segment 8.2
2. South Luzon Expressway (SLEX) Toll Road 5 (TR5) Segment 1
3. Taguig City Integrated Terminal Exchange
4. Tarlac-Pangasinan-La Union Expressway (TPLEX) Extension Project from the last exit in Rosario, La Union to San Juan, La Union
5. UP PGH Cancer Center Project
6. Upgrading and improvement of the Iloilo International Container Port

For Government approval

1. Commercialization of ICT Infrastructure in New Clark City
2. Development of New Clark City Central Lake Park and Open Areas
3. Metro Manila Subway Project - O&M
4. New Clark City Mixed-Use Housing Phase - 1
5. North-South Commuter Railway System - O&M
6. San Ramon New Port Project
7. UP Philippine General Hospital (PGH) Diliman Project

Under Project Preparation

1. Construction and Establishment of the Clark National Food Hub
2. Cebu Bus Rapid Transit - O&M
3. Central Luzon Link Expressway (CLLEX) Phase II
4. EDSA Busway (Improved)
5. Laoag International Airport Development Project
6. MaPaLLa Ferry System (Pasig River Ferry System Project)
7. New Clark City District Cooling System
8. New Clark City Waste-to-Energy Project
9. New Clark City Water and Wastewater Project
10. North Long Haul Railway
11. North Luzon East Expressway (La Mesa Parkways Project)
12. Philippine Automated Fare Collection System
13. Poro Point Seaport Modernization Project
14. Rehabilitation / Reconstruction / Improvement, O&M of Kennon Road Project
15. San Mateo Railway

Investment Opportunities

(PPP Projects)

Under Pre-project Preparation

1. Air Traffic Services - Air Navigation Services (ATS - ANS) Project
2. Cagayan De Oro Bus Rapid Transit
3. Clark Central Business District
4. Construction and Establishment of the Clark Aviation Academy
5. Construction of the World Convention and Events Hub: Package 1: Construction of the Clark International Convention Center, Indoor Sports Arena, and Clark Airport Mall
6. Construction of the World Convention and Events Hub: Package 2: Construction and Establishment of the Clark Multi-Modal Mobility Hub
7. Davao PTMP O&M
8. Iloilo-Capiz-Aklan Expressway (ICAEx)
9. LRT Line 2 O&M
10. Mindanao Railway Project Phase 3 (Northern Mindanao)
11. MRT Line 3 O&M
12. MRT Line 4 O&M
13. MRT Line 5
14. Naawan-Opol-Cagayan de Oro City-Villanueva Expressway (MisOrEx)
15. National Transportation Database
16. New Baguio Airport
17. New Cagayancillo Airport
18. North NCR Intermodal Transit Interchange



Approved for Implementation



North Luzon Expressway (NLEX) Segment 8.2

Project Cost: PHP11.50bn (US\$0.20bn)

Project Structure: Construction and Operations and Maintenance (O&M)

Location: NCR (Luzon)

Implementing Agency: DPWH/TRB

Target Year of Completion: 2028

Contact Person: Toll Regulatory Board
records@trb.gov.ph

8.30-km, 4-lane divided (2x2) expressway

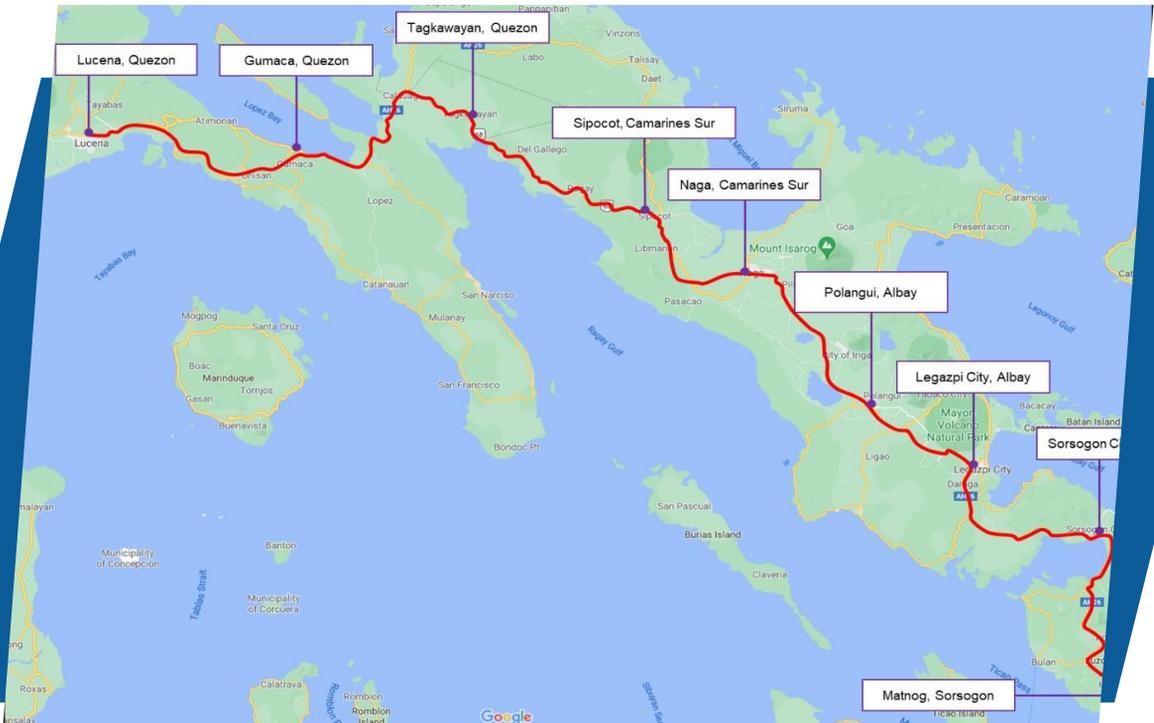
- Section 1A: Mindanao Avenue to Quirino Highway, 2.0 kms.
- Section 1B: Quirino Highway to Regalado Avenue, 3.80 kms.
- Section 1C: Regalado Avenue to Congressional Avenue, 2.50 kms.

Project Impact

- Reduce traffic congestion in Metro Manila, particularly in Quezon City, the country's most populated city
- Provide more direct link between NLEX and SLEX
- Improve movement of people, goods, and services



Approved for Implementation



South Luzon Expressway (SLEX) Toll Road 5 (TR5) Segment 1

Project Cost: PHP28.15bn (US\$0.49bn)

Project Structure: Construction and O&M

Location: Region IV-A, V (Luzon)

Implementing Agency: DPWH/TRB

Target Year of Completion: 2028

Contact Person: Toll Regulatory Board
records@trb.gov.ph

61-km, 4-lane divided toll road from terminal point of SLEX TR4 Project at Brgy. Mayo, Lucena City, Quezon to Gumaca, Quezon.

Concession period is 30 years from issuance of Toll Operation Certificate.

Project Impact

- Connect Quezon Province in CALABARZON to Sorsogon, Region V, which is southernmost part of Luzon
- Improve movement of people, goods, and services
- Reduce traffic congestion and travel time
- Boost local business



Approved for Implementation



Taguig City Integrated Terminal Exchange (TCITX)

Project Cost: PHP5.20bn (US\$0.09bn)

Project Structure: Construction and O&M

Location: NCR(Luzon)

Implementing Agency: DOTr

Target Year of Completion: Beyond 2028

Contact Person: Office of the Undersecretary for Planning & Project Development
ouppd@dotr.gov.ph
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TCITX, to be built on 4.7-hectare site, will connect passengers from Laguna and Batangas to North-South Commuter Railway, city buses, taxis, and other Metro Manila transport services. It will feature passenger buildings, arrival/departure bays, ticketing, baggage handling, public info systems, and park-and-ride facilities.

Concessionaire can also undertake commercial development and collect revenues generated from the same. Concession period is 35 years.

Project Impact

- Rationalize transfer points of people and goods, especially for commuting public from Laguna, Cavite, and Batangas
- Interconnect different transport modes and services and decongest southern portion of Metro Manila while providing efficient and accessible transportation



Approved for Implementation



Tarlac- Pangasinan-La Union Expressway (TPLEX) Extension Project from the last exit in Rosario, La Union to San Juan, La Union

Project Cost: PHP23.36bn (US\$0.41bn)

Project Structure: Construction and O&M

Location: Region I (Luzon)

Implementing Agency: DPWH

Target Year of Completion: Beyond 2028

Contact Person: Office of the Secretary
bonoan.manuel@dpwh.gov.ph
+632 5304-3300

59.4-km, 4-lane toll road

Segment 1: Rosario to Tubao (18.5 km)

Segment 2: Tubao to Naguilian (23.1 km)

Segment 3: Naguilian to San Juan (17.8 km)

Concession period of 34 years, including Right of Way acquisition and construction.

Project Impact

- Provide fast, safe, comfortable, and reliable means of transport in Region I
- Facilitate connectivity between Central Luzon and Metro Manila via high-speed mobility and secure access
- Promote development of Northern Luzon



Approved for Implementation



University of the Philippines (UP) Philippine General Hospital (PGH) Cancer Center Project

Project Cost: PHP9.49bn (US\$0.17bn)

Project Structure: Construction and O&M

Location: NCR (Luzon)

Implementing Agency: UP

Target Year of Completion: 2028

Contact Person: Office of the Director - PGH
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od.upppgh@up.edu.ph

Construction of 300-bed hospital with following components:

- Dedicated surgical oncology operating rooms
- Dedicated diagnostic imaging and laboratories including radiography, mammography, ultrasound, computed tomography (CT) scan, including positron emission tomography (PET) CT, and magnetic resonance imaging (MRI)
- Radiotherapy suite with multiple linear accelerators (LINAC) and brachytherapy
- Medical oncology (chemotherapy) areas
- Multi-specialty outpatient care

Concession period is 30 years including construction.

Project Impact

- Enable delivery of quality patient care via cutting-edge technology for cancer detection and treatment (state-of-art LINACs, robotic surgery, imaging)
- Allow unobstructed flow of patients, doctors, and nurses and prevent cross-infections among patients via sufficiently sized areas and rooms



Approved for Implementation



Upgrading and Improvement of the Iloilo International Container Port

Project Cost: PHP10.53bn (US\$0.18bn)

Project Structure: Construction and O&M

Location: Region VI (Visayas)

Implementing Agency: PPA

Target Year of Completion: For confirmation with implementing agency

Contact Person: PPA Head Office

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foi1@ppa.com.ph

Modernization of existing port, including new apron, linear quay, expansion of back-up area, container yards, warehouses, and installation of new equipment including ship-to-shore cranes and rubber-tired gantry.

Concession period is 25 years.

Project Impact

- Enhance competitiveness of Iloilo and attract investments and trade activities
- Promote trade facilitation, job creation, regional development, and tourism



For Government

Approval

Commercialization of ICT Infrastructure in New Clark City

Project Cost: PHP2.5bn (US\$0.04bn)

Project Structure: Joint venture

Location: Region III (Luzon)

Implementing Agency: BCDA

Contact Person: Business Development

Department

bdd@bcda.gov.ph

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Develop resilient, cost-efficient, and ubiquitous ICT infrastructure and services to support smart urban development, allowing BCDA to commercialize and expand its passive ICT infrastructure, offering it to Data Transmission Providers on wholesale, non-discriminatory basis under an Open Access Model.



Development of New Clark City Central Lake Park and Open Areas

Project Cost: PHP20.42bn (US\$0.36bn)

Project Structure: Construction

Location: Region III (Luzon)

Implementing Agency: BCDA

Contact Person: Business Development

Department

bdd@bcda.gov.ph

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47-hectare central recreational area, including floating lakeside stage, pedestrian bridges, multipurpose lawns, meditation alcoves, outdoor gym facilities, sunset plazas, and rain gardens, within New Clark City. It will serve as ecological asset by incorporating retention pond for flood mitigation and biodiversity preservation.



It will be one of the country's largest public parks and model for planning of future spaces.



For Government Approval

New Clark City Mixed-Use Housing Phase - 1

Project Cost: PHP7.4bn (US\$0.13bn)

Project Structure: Construction

Location: Region III (Luzon)

Implementing Agency: BCDA

Contact Person: Business Development

Department

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34-hectare sustainable housing project is part of broader plan to house 155,000 people, offering mixed-income units to meet immediate needs of locators and government offices.



Metro Manila Subway Project (MMSP)- O&M

Project Cost: PHP71.69bn (US\$1.26bn)

Project Structure: O&M

Location: NCR (Luzon)

Implementing Agency: DOTr

Contact Person: Office of the Undersecretary for

Planning and Project

Development

ppdo@dotr.gov.ph

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local 1003

36-km project connects Valenzuela City and Paranaque City with line to NAIA Terminal 3 and has 17 stations along corridor, depot, and Operations Control Center.





For Government Approval

North-South Commuter Railway System - O&M

Project Cost: PHP171.78bn (US\$3.01bn)

Project Structure: O&M

Location: NCR, Regions III, IV-A (Luzon)

Implementing Agency: DOTr

Contact Person: Office of the Undersecretary for
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local 1003



Includes following components: (a) Depots, including Maintenance Plant and facilities; (b) Stations; (c) Wayside infrastructure; (d) Operation Control Centre (OCC) and Back Office; (e) Trains and Rolling Stock; (f) Track; (g) Traction Power Supply system; (h) Signaling command and control systems; (i) Telecommunication systems and networks; (j) Automatic fare collection systems; (k) Station Electrical and Mechanical; (l) Passenger information systems; (m) Civil infrastructure.

San Ramon New Port Project

Project Cost: PHP14.82bn (US\$0.26bn)

Project Structure: Construction and O&M

Location: Region IX (Mindanao)

Implementing Agency: ZCSEZA

Contact Person: Investment Promotions and
Marketing Department and
Administrator
zamboecozone.authority@gmail.com
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International gateway, and trans-shipment port facility by competitively selected private concessionaire within Zamboanga Economic Zone.



For Government

Approval

UP PGH Diliman Project

Project Cost: PHP12.74bn (US\$0.22bn)

Project Structure: Construction and O&M

Location: NCR (Luzon)

Implementing Agency: UP

Contact Person: Office of the Director – PGH
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od.uppgh@up.edu.ph

Delivery of 400-bed tertiary hospital, providing multi-specialty services, with related educational and research facilities. New hospital aims to augment needed additional hospital bed capacity for patients in target catchment area (i.e., NCR and parts of Bulacan and Rizal).

Concession period of 25 years, excluding construction.





Under Project Preparation

Cebu Bus Rapid Transit (BRT) - O&M

Project Cost: TBD

Project Structure: O&M

Location: Region VII (Visayas)

Implementing Agency: DOTr

Contact Person: Office of the Undersecretary for Planning and Project Development
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17-km bus rapid transit segregated lane traversing from Bulacao and South Road Properties through Mambaling up to IT Park, with 22 bus stations, two terminals for segregated service, two terminals for mixed traffic service, and one depot.

Central Luzon Link Expressway (CLLEX) Phase II

Project Cost: PHP15.98bn (US\$0.28bn)

Project Structure: Construction and O&M

Location: Region III (Luzon)

Implementing Agency: DPWH

Contact Person: Office of the DPWH Secretary
bonoan.manuel@dpwh.gov.ph
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CLLEX Phase 1 (Tarlac-Cabanatuan-Nueva Ecija corridor; 30-km, 4-lane expressway) and construction of Phase 2 or extension of CLLEX Phase I that connects Cabanatuan City and San Jose City, passing through municipalities of Talavera and Llanera in Nueva Ecija of about 35.50km. This will provide free-flowing alternative route and decongest traffic along Pan Philippine Highway (PPH) between said cities of Nueva Ecija and town of Plaridel in Bulacan Province.

Construction and Establishment of the Clark National Food Hub

Project Cost: PHP8.50bn (US\$0.15bn)

Project Structure: Construction and O&M

Location: Region III (Luzon)

Implementing Agency: Clark International Airport Corporation (CIAC)

Contact Person: Strategy and Corporate Management Department
+63 45 599-2888 loc 191
SCMD.Office@ciac.gov.ph

60-hectare National Food Hub project centralizes distribution, storage, processing of agricultural products. Features include modern warehouses, cold storage, processing facilities, logistics infrastructure, and spaces for wholesale and retail markets. Designed to support producers, retailers, exporters with adaptive wholesale market and comprehensive warehouse program for diverse food enterprises.

Private sector may join via joint venture with CIAC for logistics and retail operations. Project targets enhanced food security, economic growth, and global competitiveness.



Under Project Preparation

EDSA Busway (Improved)

Project Cost: PHP36.99bn (US\$0.65bn)

Project Structure: Construction and O&M

Location: NCR (Luzon)

Implementing Agency: DOTr

Contact Person: Office of the Undersecretary for Planning & Project Development
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High-capacity busway plying through EDSA and other major and feeder roads. Expected output is improved EDSA busway, including upgraded infrastructure and facilities, such as enhanced stations, active transport facilities (bike parking, pedestrian access, showers) in selected stations, bus maintenance and parking depots, operations control centers, and automated fare collection system. The output may also include provision of procurement of additional buses.

Laoag International Airport Development Project

Project Cost: PHP15bn (US\$0.26bn)

Project Structure: Construction

Location: Region I (Luzon)

Implementing Agency: DOTr

Contact Person: Office of the Undersecretary for Planning & Project Development
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+632 8790-8300/8790-8400 loc. 1003

Improve existing facilities based on completed feasibility and master plan study and in compliance with Civil Aviation Program (CAP), Modular Open Systems Approach (MOSA) and International Civil Aviation Organization (ICAO) Standards to support safety, security, and efficiency of jet aircraft operations and tourism and trade growth in area.

MaPaLLa Ferry System (Pasig River Ferry System Project)

Project Cost: PHP29.50bn (US\$0.52bn)

Project Structure: Construction and O&M

Location: NCR, Regions III and IV-A (Luzon)

Implementing Agency: DOTr

Contact Person: Office of the Undersecretary for Planning & Project Development
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High-capacity, low-carbon ferry system connecting Manila Bay and Laguna Lake via Pasig River.

Including electric ferries, modern passenger stations, charging and docking facilities, clean-up boats, navigation aids, and control centers. It also features active transport infrastructure (bridges, micro-mobility hubs, pedestrian access), intermodal transit plazas (with PUV and park & ride integration), automated fare systems, and transit-oriented developments.



Under Project Preparation

New Clark City District Cooling System

Project Cost: PHP26.0bn (US\$0.46bn)

Project Structure: Construction and O&M

Location: Region III (Luzon)

Implementing Agency: BCDA

Contact Person: Business Development Department
bdd@bcda.gov.ph
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Centralized, efficient, sustainable cooling solution, supporting city's vision as smart, green urban model with environmental and economic benefits over traditional systems

New Clark City Waste-to-Energy Project

Project Cost: PHP9.00bn (US\$0.16bn)

Project Structure: Construction and O&M

Location: Region III (Luzon)

Implementing Agency: BCDA

Contact Person: Business Development Department
bdd@bcda.gov.ph
+632 8575-1700 local 1757

Centralized, efficient, sustainable cooling solution, supporting city's vision as smart, green urban model with environmental and economic benefits over traditional systems

New Clark City Water and Wastewater Project

Project Cost: PHP14.00bn (US\$0.25bn)

Project Structure: Construction and O&M

Location: Region III (Luzon)

Implementing Agency: BCDA

Contact Person: Business Development Department
bdd@bcda.gov.ph
+632 8575-1700 local 1757

Sustainable water and wastewater infrastructure over 30 years, leveraging advanced technologies to ensure efficient and reliable water services



Under Project Preparation

North Long Haul Railway

Project Cost: PHP758.37bn (US\$13.30bn)

Project Structure: Construction and O&M

Location: NCR, Regions I, II, and III (Luzon)

Implementing Agency: DOTr

Contact Person: Office of the Undersecretary for Planning & Project Development
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800-km inter-regional railway system in northern Luzon, connecting NCR, Region 1, Region 2, and Region 3. Output includes passenger railway stations, cargo terminals, maintenance depots, operations control centers, connectivity to seaports, and transit-oriented developments. It is envisioned to link strategic infrastructure, such as Clark Freeport Zone, Poro Point, Laoag International Airport, Port Irene, and Lal-lo Airport.

North Luzon East Expressway (La Mesa Parkways Project)

Project Cost: PHP7.80bn (US\$0.14bn)

Project Structure: Construction and O&M

Location: NCR, Region III (Luzon)

Implementing Agency: DPWH

Contact Person: Office of the Secretary
bonoan.manuel@dpwh.gov.ph
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18.9-km (exclusive of aprons and ramps), 4-lane, bi-directional green corridor, extending from Commonwealth Avenue to south at Quezon City through the La Mesa reservation to San Jose Del Monte to Norzagaray, Bulacan.

Philippine Automated Fare Collection System (AFCS)

Project Cost: PHP5bn (US\$0.09bn)

Project Structure: Construction and O&M

Location: Nationwide

Implementing Agency: DOTr

Contact Person: Office of the Undersecretary for Planning & Project Development
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Investment for Central Transit Acquirer System (CTAS) and data centers; enhancement of urban planning capacity; demonstration of citywide PUV AFCS Program; and promotion of transit card usage and to upgrade public transport passenger experience by providing concession transit cards.



Under Project Preparation

Poro Point Seaport Modernization Project

Project Cost: PHP7.09bn (US\$0.12bn)

Project Structure: Construction

Location: Region I (Luzon)

Implementing Agency: BCDA

Contact Person: Business Development Department
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+632 8575-1700 local 1757

Transform port into world-class maritime gateway for Northern Luzon. Expand capacity to 200,000 TEUs annually through new berths, modern container yard, gantry cranes, and advanced port management systems.

Project also includes intermodal hub, port community system, and green port initiative to boost connectivity, collaboration, and sustainability. Strategic upgrade will enhance regional logistics, ease Manila Port congestion, and drive economic growth in North Luzon Growth Corridor.

Rehabilitation/Reconstruction/Improvement, O&M of Kennon Road Project

Project Cost: PHP13.24bn (US\$0.23bn)

Project Structure: Construction and O&M

Location: CAR, Region I (Luzon)

Implementing Agency: DPWH

Contact Person: Office of the DPWH Secretary
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Rehabilitation and improvement of landslide-prone sections of 33.7-km Kennon Road, which runs from Manila North Road in Rosario, La Union to Marcos Highway and Governor Pack Road in Baguio.

Project includes establishment of toll system.

San Mateo Railway

Project Cost: PHP88.89bn (US\$1.56bn)

Project Structure: Construction and O&M

Location: NCR, Region IV-A (Luzon)

Implementing Agency: DOTr

Contact Person: Office of the Undersecretary for Planning & Project Development
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17-km feeder railway line connecting LRT Line 2 to Municipalities of San Mateo and Rodriguez, Rizal. The system will have 6 stations, with general alignment starting from Rodriguez, Rizal, traversing along riverbanks and terminating at LRT 2 with transfer station to LRT 2 Santolan Station



Pre-Project Preparation

Air Traffic Services - Air Navigation Services (ATS - ANS) Project

Project Cost: PHP27.00bn (US\$0.47bn)

Project Structure: Construction and O&M

Location: Nationwide

Implementing Agency: DOTr

Contact Person: Office of the Undersecretary for Planning & Project Development
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ATS-ANS of Philippines' airspace and international airspace managed. Private sector concessionaire would take over, modernize, and upgrade existing ATS-ANS facilities of Civil Aviation Authority of the Philippines (CAAP) and construct new facilities to cover country's airspace.

Intended to (i) improve aviation safety, (ii) increase efficiency, and (iii) contribute to aviation industry growth. Project will also allow faster response to growing airspace demand both by increasing capacity of radars and communications facilities, enabling Philippine carriers to expand capacity, generating more jobs in the industry.

Cagayan De Oro BRT

Project Cost: PHP25.61bn (US\$0.45bn)

Project Structure: Construction and O&M

Location: Region X (Mindanao)

Implementing Agency: DOTr

Contact Person: Office of the Undersecretary for Planning & Project Development
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25-km medium-capacity BRT system enabling travel between Laguindingan Airport, Cagayan De Oro City, El Salvador City, and municipality of Laguindingan. Includes segregated bus lanes, bus stations, ancillary facilities, bus maintenance and parking depots, operations control centers, and automated fare collection system.

Clark Central Business District

Project Cost: PHP60.00bn (US\$1.05bn)

Project Structure: Construction

Location: Region III (Luzon)

Implementing Agency: BCDA

Contact Person: Business Development Department
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+632 8575-1700 local 1757

Envisioned as premier commercial and financial hub within larger Clark Freeport Zone, Clark CBD is strategically located in Pampanga to attract local and global investors, driving business, trade, and innovation alongside New Clark City's growth



Pre-Project Preparation

Construction and Establishment of the Clark Aviation Academy

Project Cost: PHP3.97bn (US\$0.07bn)

Project Structure: Construction

Location: Region III (Luzon)

Implementing Agency: CIAC

Contact Person: Strategy and Corporate Management Department

+63 45 599-2888 loc 191

SCMD.Office@ciac.gov.ph

Envisioned as premier hub for aviation and aerospace education, research, and training in Asia-Pacific. Located within Clark Civil Aviation Complex near Clark International Airport, it will offer advanced curricula and facilities to produce globally qualified aviation professionals. It will unify national institutions, pursue international accreditation, and foster inclusive industry partnerships.

The project will be overseen by CIAC, DOTr, and CAAP, with potential funding from government or foreign grants

Construction of the World Convention and Events Hub: Package 1: Construction of the Clark International Convention Center, Indoor Sports Arena, and Clark Airport Mall

Project Cost: PHP17.00bn (US\$0.30bn)

Project Structure: Construction

Location: Region III (Luzon)

Implementing Agency: CIAC

Contact Person: Strategy and Corporate Management Department

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37-hectare Clark World Convention and Events Hub (Package 1) aims to transform Clark International Airport area into vibrant urban center. Its centerpiece is Clark International Convention Center, with proposed 150,000 sqm footprint, positioning Clark as premier MICE destination on par with global venues like Sands Expo, Messe Frankfurt, and China National Convention Center.

The project also includes world-class Indoor Sports Arena with 30,000-seat capacity, designed for international sports and entertainment events. It complements New Clark City's outdoor facilities and taps into global live events market while promoting community engagement and healthy lifestyles

Construction of the World Convention and Events Hub: Package 2: Construction and Establishment of the Clark Multi-Modal Mobility Hub

Project Cost: PHP4.00bn (US\$0.07bn)

Project Structure: Construction

Location: Region III (Luzon)

Implementing Agency: CIAC

Contact Person: Strategy and Corporate Management Department

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6-hectare Clark Multi-modal Mobility Hub will integrate airport, railway, bus, parking, bike, and pedestrian infrastructure into seamless transport interchange within the Clark Civil Aviation Complex.

Beyond mobility, it will feature retail, office, and recreational spaces, creating vibrant mixed-use hub that enhances connectivity, supports sustainable tourism, and drives regional growth.



Pre-Project Preparation

Davao Public Transport Modernization Project (PTMP) – O&M

Project Cost: TBD

Project Structure: O&M

Location: Region XI (Mindanao)

Implementing Agency: DOTr

Contact Person: Office of the Undersecretary for Planning & Project Development
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PTMP intends to deliver modern high priority bus system that shall provide efficient, attractive, and affordable mode of transport, maximize service coverage to cater to growth in travel demand at the city's expanding edges, and accelerate inclusive economic growth for city's inhabitants.

Iloilo-Capiz-Aklan Expressway (ICAEx)

Project Cost: PHP126bn (US\$2.21bn)

Project Structure: Construction and O&M

Location: Region VI (Visayas)

Implementing Agency: DPWH

Contact Person: Office of the Secretary
bonoan.manuel@dpwh.gov.ph
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210-km, 6- to 8-lane mostly elevated expressway composed of elevated roadways, viaducts, tunnel, and long-span bridge, traversing 22 cities and municipalities along three provinces in Panay.

LRT Line 2 – O&M

Project Cost: PHP3.00bn (US\$0.05bn)

Project Structure: O&M

Location: NCR, Region IV-A (Luzon)

Implementing Agency: DOTr

Contact Person: Office of the Undersecretary for Planning & Project Development
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Mass transit line traversing several cities in Metro Manila along major thoroughfares.



Pre-Project Preparation

Mindanao Railway Project Phase 3 (Northern Mindanao)

Project Cost: PHP111.08bn (US\$1.95bn)

Project Structure: Construction and O&M

Location: Region X (Mindanao)

Implementing Agency: DOTr

Contact Person: Office of the Undersecretary for Planning & Project Development

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54.8-km high-capacity, inter-city passenger and cargo railway system that will span across highly urbanized Cagayan de Oro City (CDO), connecting Municipalities of Laguindingan and Villanueva, Misamis Oriental. Expected output includes passenger railway stations, cargo terminals, maintenance depots, operation control centers, connectivity to seaports, and transit-oriented development (TOD).

MRT Line 3 - O&M

Project Cost: PHP3.00bn (US\$0.05bn)

Project Structure: O&M

Location: NCR (Luzon)

Implementing Agency: DOTr

Contact Person: Office of the Undersecretary for Planning & Project Development

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MRT3's rolling stock fleet, stations, depot and other systems and infrastructure, collection of passenger fares for remittance to the Government, exercise of commercial development rights within prescribed station boundaries with government share of gross revenue, and Government payment of Availability Pay

MRT Line 4 - O&M

Project Cost: PHP3.00bn (US\$0.05bn)

Project Structure: O&M

Location: NCR, Region IV-A (Luzon)

Implementing Agency: DOTr

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Fully elevated railway, high-capacity, mass-transit system will serve eastern side of Metro Manila including highly populated areas of province of Rizal. MRT4 will have 10 stations along its 12.7-km route with two (2) provincial stations.



Pre-Project Preparation

MRT Line 5

Project Cost: PHP250.00bn (US\$4.39bn)

Project Structure: Construction

Location: NCR (Luzon)

Implementing Agency: DOTr

Contact Person: Office of the Undersecretary for Planning & Project Development
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Mass transit system, connecting MOA, Makati CBD, and BGC

Naawan-Opol-Cagayan de Oro City-Villanueva Expressway (MisOrEx)

Project Cost: PHP46.68bn (US\$0.82bn)

Project Structure: Construction

Location: Region X (Mindanao)

Implementing Agency: DPWH

Contact Person: Office of the Secretary
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77.8-km, 4-lane expressway road consisting of at-grade road, viaduct, causeway road, interchange and ramps. It will start in Brgy. San Martin, Municipality of Villanueva, Misamis Oriental traversing areas of Tagoloan and Cagayan de Oro City and will end at Municipality of Opol, Misamis Oriental. Meanwhile, REXPRIP-7 starts at Opol and will end in Naawan, Misamis Oriental.

National Transportation Database

Project Cost: PHP2.80bn (US\$0.05bn)

Project Structure: Construction and O&M

Location: Nationwide

Implementing Agency: DOTr

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Establishment of National Transportation Database under DOTr to manage transportation data and information.



Pre-Project Preparation

New Baguio Airport

Project Cost: PHP12.55bn (US\$0.22bn)

Project Structure: Construction

Location: CAR (Luzon)

Implementing Agency: DOTr

Contact Person: Office of the Undersecretary for Planning & Project Development
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New sustainable climate change-resilient airport to support economic growth in Baguio, La Trinidad, Itogon, Sablan, Tuba, Tublay (BLISTT) and surrounding provinces.

New Cagayancillo Airport

Project Cost: PHP12.00bn (US\$0.21bn)

Project Structure: Construction

Location: MIMAROPA (Luzon)

Implementing Agency: DOTr

Contact Person: Office of the Undersecretary for Planning & Project Development
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New sustainable and climate change-resilient airport to support sustainable eco-tourism in Cagayancillo, Palawan and Tubbataha Reef (UNESCO Site).

North NCR Intermodal Transit Interchange

Project Cost: PHP5.00bn (US\$0.09bn)

Project Structure: Construction

Location: NCR (Luzon)

Implementing Agency: DOTr

Contact Person: Office of the Undersecretary for Planning & Project Development
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Establishment of intermodal transit interchange in northern NCR.

Agency Contact Details

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